

Heading Home Ramsey

CoC NOFO Informational Meeting

September 8, 2021, 10am – 12pm



HeadingHome
RAMSEY

A regional initiative to end homelessness
in Saint Paul and Ramsey County

Agenda

1. Welcome and Introductions – please type your name and agency in the chat
2. Review Heading Home Ramsey (HHR) Vision and Mission
3. HUD Office Hours
4. HUD CoC NOFO
5. Current Renewal Agencies
6. Highlights of HUD CoC NOFO
7. HUD CoC NOFO Changes
8. HUD's Homeless Policy and Program Priorities
9. HUD CoC Priorities
10. HHR Needs Assessment – review
11. New Bonus PH Projects
12. New DV Bonus Projects
13. Ramsey CoC Timeline
14. Questions

Heading Home Ramsey

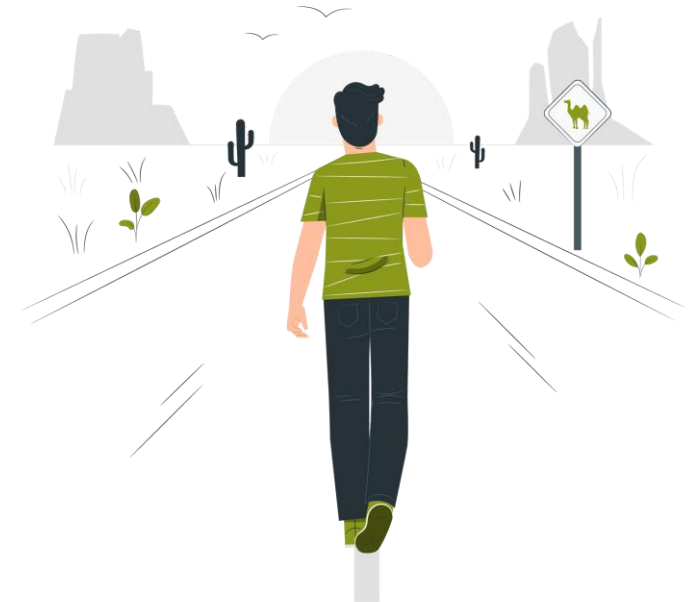


Vision:

We work together to create a community where homelessness is rare, brief, and non-recurring, where we eliminate racial disparities, and everyone is housed.

Mission:

Prevent and end homelessness by delivering effective, people-centered, integrated responses that are racially equitable and driven by community voice, advocacy, and learning.



HUD Office Hours: Best Practices for Completing the CoC Application

- Have someone else read your application before submission.
- Double check all attachments.
- Use the detailed instructions – most guidance is short and concise.
 - You cannot answer certain questions appropriately without them.
- Set a timeline for your submission to allow of a buffer of time.
- NEW This Year: Do NOT Submit a HUD AAQ for questions!
- If detailed instructions do not answer your questions, please email questions to CoCNOFO@hud.gov
- Questions specific to 'e-snaps' functionality must be sent via email to e-snaps@hud.gov

HUD CoC NOFO (Notice of Funding Opportunity)

- Published August 18, 2021
- Closes at 8pm eastern time on November 16, 2021 via e-snaps
- Approximate funding available to Ramsey County:
 - Estimated Total Annual Renewal Demand (ARD): \$6,995,681.00
 - CoC Bonus: \$349,784.00
 - Domestic Violence (DV) Bonus: \$946,552.00
- Eligible projects to be funded:
 - Permanent Housing (PH) - Permanent Supportive Housing (PSH)
 - Permanent Housing (PH) - Rapid Rehousing (RRH)
 - Joint Transitional Housing and Rapid Rehousing (TH-RRH)
 - Transitional Housing (TH)
 - Supportive Services Only (SSO) projects, ie: SSO - Coordinated Entry (CE)
 - *Homeless Management Information System (HMIS) - HMIS Lead Agency only (Institute for Community Alliance)

Current Renewal Agencies:

Common Bond - PH PSH	\$86,825	Common Bond - PH PSH	\$69,798
Project for Pride in Living - PH - PSH	\$122,608	Lutheran Social Services - TH	\$107,518
Theresa Living Center - PH RRH	\$54,852	Amherst H. Wilder - PH RRH	\$913,858
Catholic Charities - PH RRH	\$69,798	Breaking Free - PH PSH	\$556,918
Solid Ground - PH PSH	\$70,361	Young Women's Christian Association - PH PSH	\$80,585
Emma Norton - PH PSH	\$153,498	Mental Health Resources - PH PSH	\$258,499
Model Cities - PH PSH	\$244,623	Ain Dah Yung Center (YWCA) PH-PSH	\$219,476
ICA - HMIS	\$144,758	Salvation Army - SSO	\$67,302
Common Bond - PH PSH	\$30,000	South Metro Human Services - SSO	\$162,042
Hearth Connection - PH PSH	\$2,098,256	Hearth Connection - SSO	\$239,400
Twin Cities Housing Develop - PH PSH	\$23,606	Young Women's Christian Assoc - PH-PSH	\$20,002
Face to Face - PH RRH	\$61,243	Amherst H. Wilder - PH RRH	\$36,179
Catholic Charities - PH PSH	\$579,647	Catholic Charities - SSO	\$203,000

Highlights of HUD CoC NOFO:

- HUD has about \$2,656,000,000 available for the FY21 CoC Program NOFA. This funding may not be sufficient to fund all anticipated renewals.
- CoC Collaborative Applicant (Ramsey County) must provide information about the CoC planning body, governance structure, overall performance and the strategic planning process.
- CoC Collaborative Applicant must submit the Priority Listing Application (includes rank of all projects).
- CoCs should consider the policy priorities established in this NOFO in conjunction with local priorities to determine the ranking.

Highlights of HUD CoC NOFO Continued:

- HUD will continue to have CoCs rank all projects, except CoC planning, and is requiring placing projects in Tier 1 and Tier 2. (Pages 13 and 14 of HUD CoC NOFO).
 - ❑ Ramsey Tier 1: \$6,995.681.00
 - ❑ Tier 1 is equal to 100% of the combined Annual Renewal Amount (ARA) for all projects eligible for renewal.
 - ❑ Ramsey Tier 2: *Difference between Tier 1 and maximum amount of renewal, reallocation and CoC Bonus funds*
 - ❖ Does not include DV Bonus Funds or CoC Planning Funds
 - ❖ Tier 2 is the difference between Tier 1 and the maximum amount of renewal, reallocation and CoC Bonus funds that a CoC can apply for, but does not include the CoC Planning Funds or projects selected with DV Bonus funds.

HUD CoC NOFO Changes from Previous NOFO:

- Housing first model
- Incentivize coordination
 - HUD will *incentivize* CoCs that create projects that *coordinate* with housing providers and healthcare organizations or provide permanent housing and rapid rehousing services.
- Coordination with PHAs
 - HUD *increased* the number of points related to CoC *coordination with Public Housing Agencies (PHAs)*
- Focus on racial equity
 - Identifying barriers and taking steps to eliminate these barriers
- Individuals with lived experience.
 - Promote inclusion in the local planning process of current and former homeless persons with lived experience.

HUD CoC NOFO Changes from Previous NOFO continued

- Determining the impact of COVID-19 as CoCs faced challenges due to the outbreak of COVID-19 affecting individuals and families experiencing homelessness in congregate and non-congregate shelter or housing as well as increased risks for individuals and families experiencing unsheltered homelessness.
- Points are being awarded for coordination with Emergency Solutions Grants (ESG) regarding CARES Act funding and distribution with the CoC's geographic area and use of these funds to address homelessness and COVID-19.
- For this year, HUD has determined that the sheltered count is a better reflection of overall changes of homelessness and is not evaluating unsheltered data in this year's NOFO.

HUD's Homeless Policy and Program Priorities

1. Ending homelessness for all persons.
 - Identify, engage, and effectively serve all persons experiencing homelessness.
 - Measure performance based on data taking into account the challenges faced by all subpopulations experiencing homelessness in the geographic area.

2. Use a Housing First approach.
 - Housing First prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions.
 - CoC program funded projects should help individuals and families move quickly into permanent housing.
 - CoC 's should measure and help projects reduce the length of tie people experience homelessness.
 - CoCs should engage landlords and property owners to identify an inventory of housing available for RRH and PSH, remove barriers to entry, and adopt client-centered service methods

HUD's Homeless Policy and Program Priorities Continued

3. Reducing Unsheltered Homelessness

- HUD has seen a rise of unsheltered homelessness in recent years
- CoCs should identify permanent housing options for people who are unsheltered.

4. Improving System Performance.

- CoCs should be using system performance measures (e.g., average length of homeless episodes, rates of return to homelessness, rates of exit to permanent housing destinations) to determine how effectively they are serving people experiencing homelessness
- CoCs should use their Coordinated Entry process to promote participant choice, coordinate homeless assistance and mainstream housing, and services to ensure people experiencing homelessness receive assistance quickly, and make homelessness assistance open, inclusive, and transparent.
- CoCs should review all projects eligible for renewal to determine their effectiveness in service people experiencing homelessness, including cost-effectiveness.

HUD's Homeless Policy and Program Priorities Continued

5. Partnering with Housing, Health, and Service Agencies.
- Using cost performance and outcome data, CoCs should improve how all available resources are utilized to end homelessness.
 - Work closely with public and private healthcare organizations
 - Partner closely with PHAs and state and local housing organizations to utilize coordinated entry, develop housing units, and provide housing subsidies to people experiencing homelessness.
 - Partner with local workforce development centers to improve employment opportunities
 - Work with tribal organizations to ensure that tribal members can access CoC-funded assistance when a CoC's geographic area borders a tribal area.

HUD's Homeless Policy and Program Priorities Continued

6. Racial Equity.
 - ❑ In nearly every community, Black, Indigenous, and other people of color are substantially overrepresented in the homeless population.
 - ❑ CoCs should review local policies, procedures, and processes to determine where and how to address racial disparities affecting individuals and families experiencing homelessness.

7. Persons with Lived Experience.
 - ❑ CoCs are encouraged to include people who are currently experiencing or have formerly experienced homelessness in their local planning process to address homelessness.
 - ❑ People with lived experience should determine how local policies may need to be revised and updated, participate in CoC meetings and committees as stakeholders, provide input on decisions and provide input related to the local competition process.

2020 HHR Homeless Needs Assessment

- Scoring/ranking of projects/proposals combines the NOFO priorities (which we just shared with you) and the HHR CoC priorities.
- The HHR CoC priorities are determined through the needs assessment conducted in 2020.
- The needs assessment included recommendations.
- As a quick reminder, we are going to share those with you again so you can understand how those show up on the scoring tool (leveraged by CoC Ranking Committee).

2020 HHR Homeless Needs Assessment Recommendations

- Eliminate group/organizational silos to align with the spirit of collaboration.
- Prioritize the use of racially disaggregated data to monitor racial equity in services and housing.
- Improve the timeliness of HMIS data entry to meet the data quality rules of our state HMIS administrator.
- Improve the percentage of CES assessments for single adults entering or currently in shelter.
- Utilize external data sources to provide an accurate count of the number of homeless.
- Include people with lived experience on the HHR data and evaluation committee

2020 HHR Needs Assessment Recommendations Continued

- Focus on developing strong working relationships with private market landlords.
- Transition people from permanent supportive housing into public housing or private market.
- Double the existing permanent supportive housing stock within HHR.
- Increase housing subsidies, specifically for people receiving Social Security Income (SSI) benefits.
- Increase coordination with chemical and mental health practitioners.
- Expand street outreach operations capacity to include evening and weekend hours.
- Develop street outreach program for families.

2020 HHR Homeless Needs Assessment Recommendations Continued

- Continue to coordinate with public health organizations, City of St. Paul, and stakeholders to ensure the safety of individuals sleeping in encampments.
- Proactive planning and continued collaborations with organizations that focus on services designated for seniors.
- Develop emergency shelters specifically for senior citizens.
- Ensure staff are trained to navigate service systems both within HHR and the external network of services for seniors
- Build upon the University of Minnesota Resilient Communities study of the family shelter system to implement policies that are family-focused.
- Double the family shelter bed capacity to meet the demand for family shelter.

Scoring Tool review and approval needed – link to scoring tool:

<https://docs.google.com/spreadsheets/d/1SZrUDNJFTxEaL-Eq3ltwlgezyflqTjRM/edit#gid=1070997836>

Changes to this year's Scoring Tool:

- Added total % participants who entered during the HUD Grant period who had a referral from Coordinated Entry
- Added Renewal projects have timely submission of monthly cost reimbursements to HUD.
- Added did the program meet the target goal of households served or targeted.
- Added DV specific questions (two)
- Added employment/volunteer questions (two)
- Added CoC monitoring visit question
- Added Culturally competent services and racial/equity questions (six)

CoC Ranking Committee

- Voted on at May GB Meeting
- Voted in members:
 - ❑ GB representatives: Deputy Mayor Jaime Tincher, Pahoua Hoffman and Ling Becker
 - ❑ SC representatives: Keith Allen
 - ❑ Community at large representatives: Heather Alden, Marsha Cressy and Bob Bruton
- Recommend to give full authority to Ranking Committee
 - ❑ Tight timelines - New Project Applications due on Monday, September 13
 - ❑ Ranking Committee meets end of September to score and select new project applications
 - ❑ All project applications due in e-snaps early October
 - ❑ Renewal Project Applications to be scored and ranked in October
 - ❑ Full Priority Listing Application (project rankings for Tier 1 and Tier 2) and Collaborative Application must be submitted before November 16, 2021

Per HUD NOFO – New Projects Created Through Reallocation or CoC Bonus processes

- Prior to completing a new project created through the reallocation process or Bonus processes, project applicants should consult with the CoC to determine which of these options will be available in the local CoC competition.
- New project applications may be created through the reallocation or CoC Bonus processes, if HUD determines that a project applicant or a CoC incorrectly classified one or more new projects as reallocation or CoC Bonus.
- HUD may reclassify the new project application as CoC Bonus during its review. If a project applicant uses both reallocation and CoC Bonus amounts to create a single new project but did not have enough available from either source, HUD will reduce the project to the amount available, if any.
- A new project may only use reallocated funds from eligible renewal project(s) that have previously been renewed under the CoC Program and hold a current grant agreement.

Per HUD NOFO – New Projects Created Through Reallocation or CoC Bonus processes

- New permanent supportive housing and rapid rehousing project applications should demonstrate coordination with housing providers and healthcare organizations
 - For PSH, provide at least 25% of the units included in the project, or
 - For RRH, serve at least 25% of the program participants
- CoCs must attach letters of commitment , contracts, or other formal written documents that demonstrate the number of subsidies or units being provided to support the project
- More information found on page 77 of the HUD CoC NOFO scoring section

Per HUD CoC NOFO – New Projects Created through Reallocation or CoC Bonus processes continued

- Permanent housing–permanent supportive housing (PH-PSH) projects.
 - Must serve either persons under DedicatedPLUS or persons experiencing chronic homelessness
- Permanent housing–rapid rehousing (PH-RRH) projects.
- Joint TH and PH-RRH component projects.
- *Dedicated HMIS project for the costs at 24 CFR 578.37(a)(4) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant and is listed on the HMIS Lead form in the CoC Applicant Profile in e-snaps. Additionally, if the CoC has organizations within its geographic area that are victim service providers, the HMIS Lead, or subrecipient, may request HMIS funds for a comparable database. Victim service providers may also request HMIS funds in their project application budgets to enter data into a comparable database.*
- *Reallocation only (not available in Ramsey CoC): Supportive services only coordinated entry (SSO-CE) project to develop or operate a centralized or coordinated assessment system.*

Per HUD CoC NOFO – New Projects for DV Bonus

- Permanent Housing–Rapid re-housing projects dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that are defined as homeless (24 CFR 578.3)
- Joint TH and PH-RRH component projects defined in Section III.B.2.q of this NOFO dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking who are defined as homeless (24 CFR 578.3)
- Supportive services only–coordinated entry project to implement policies, procedures, and practices that equip the CoC’s coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking.

Per HUD CoC NOFO – Expansion Projects created through new CoC Bonus Funds

- Process to expand:
 - Increase number of units, persons served, services provided to existing program participants, or to add additional activities to HMIS and SSO-Coordinated Entry projects
- Will not fund capital costs (ie: new constructions, rehabilitation or acquisition)
- For DV Bonus funds: project can expand an existing renewal project that is not currently dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that meet the definition of homeless to dedicate additional beds, units, or persons served
- To apply for expansion project, providers must submit both a renewal grant application and new project application

Ramsey CoC Timeline

- *August 18th, 2021* – FY21 HUD CoC NOFO Released
- *August 23rd, 2021* – CoC Planner and Evaluation Analyst releases pre-application for any renewal project applicants. The due date for completion on the pre-app survey is August 30, 2021.

All renewal project applications survey:

<https://www.surveymonkey.com/r/39FZMDT>

- *August 30th, 2021* - CoC Coordinator release letter of interest (LOI) for any new project applicants through DV Bonus and CoC Bonus funds
- *September 8th, 2021* – Ramsey CoC Info Meeting
- *September 13th, 2021* - Signed Intent to apply for any new DV Bonus and CoC Bonus Project Applicants due to CoC Coordinator via survey monkey at 4pm on September 13, 2021: <https://www.surveymonkey.com/r/P96RRGQ>

NEW BONUS PROJECTS: Submit your most recent Financial Statement and most recent audit summary via email to loni.aadalen@co.ramsey.mn.us and joseph.desenclos@co.ramsey.mn.us by 4pm on September 13, 2021.

Ramsey CoC Timeline Continued

- *September 13th, 2021* – All RENEWAL PROJECT APPLICANTS, submit most recent Annual Progress Report (APR) and eLOCCS drawdown screenshot (from past 12 months) due to CoC Staff via email in PDF format for review and approval:
Loni.aadalen@co.ramsey.mn.us
Joseph.Desenclos@co.ramsey.mn.us
- *September 24th, 2021* – **ALL RENEWAL Project Applications** (saved in e-snaps, but not submitted) due to CoC Staff via email in PDF format for review and approval:
loni.aadalen@co.ramsey.mn.us
joseph.desenclos@co.ramsey.mn.us
****Do NOT SUBMIT in e-snaps – just SAVE!**
****Once CoC Coordinator confirms no errors via email, then submit in e-snaps. All project applications must be submitted by October 14th in e-snaps.**

Ramsey CoC Timeline Continued

- *October 1st, 2021* – **ALL NEW Project Applications** (saved in e-snaps, but not submitted) due to CoC Staff via email in PDF format for review and approval:
loni.aadalen@co.ramsey.mn.us
joseph.desenclos@co.ramsey.mn.us
****Do NOT SUBMIT in e-snaps – just **SAVE!****

**Once CoC Coordinator confirms via email no errors, then submit in e-snaps. All project applications must be submitted in e-snaps by October 14th
- *October 4th, 2021* – Draft Score Tool spreadsheets sent to all renewal projects – applicants must respond by October 8th with any disputes or questions of scores
- *October 11th, 2021* – Draft Score Tool spreadsheets sent to all new projects – applicants must respond by October 14th with any questions or disputes of scores

Ramsey CoC Timeline Continued

- *October 14th, 2021* – All project applications **must** be submitted in e-snaps by end of day on October 14, 2021
- *October 26th, 2021* – Ranking Committee reviews scores and ranks all project applications
 - CoC Coordinator will notify all project applicants by October 27th of any recommended changes, including if they are accepted and ranked, or rejected via email
- *November 10th, 2021* – Collaborative Application and Priority Listing Application posted on HHR website for review and comments
- *November 15th, 2021* – Final Ramsey County Collaborative Application and Priority Listing Application completed and submitted in E-SNAPS and posted on HHR website
- *November 16th, 2021* – HUD CoC NOFO Closes at 7:59:59PM EDT

Questions!



Thank you!

